



KNEEBOARD

Parts

Repair

Software

Vision

Create value for customers through differentiated capabilities and offers, resulting in a sustainable, unique competitive advantage.

Purpose

Empowering people to build innovative aerospace solutions today so you can safely reach your destination tomorrow.

**Doing it
right.
Nonstop.™**

Mission

Go above and beyond to provide value-driven aerospace aftermarket solutions to meet the evolving needs of our customers worldwide.

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Over 70 years as an independent,
comprehensive, **end-to-end solutions**
integrator for the aviation market

Incorporated
1955

Annual revenue
\$3.3B
(FY26)

NYSE
AIR

Team members
~8,000

Certifications

AS9100

ISO 9001

NIST

CMMC

ITAR

FAA certificates

Military certificates



Complete list of certifications can be found on pages 39-45

A sample of AAR's customers



US Department
of State (DOS)



United States
Marine Corps
(USMC)



Japan Ministry of
Defense (MOD)



United States Air
Force (USAF)



United States
Marshals Service
(USMS)



Royal
Netherlands Air
Force (RNLAf)



United States
Army (USA)



United States
Navy (USN)



Royal Norwegian
Air Force
(RNoAF)



US Department
of Energy (DOE)



Colombian Air
Force



United Kingdom
Ministry of
Defence (UK
MOD)



US Department
of Justice (DOJ)



Colombian Air
Force



Supplier Capabilities Contract

AAR was awarded the first Supplier Capabilities Contract contract by the U.S. Department of Defense's DLA focused on distribution of sustainment services.

Global reach

Customers in over 150 countries

North America

Headquarters and warehouse near Chicago's O'Hare International Airport; Airframe MRO network in U.S. and Canada with Component MRO network; Engineering Services; Mobility Systems and Government Programs supporting WASS and other defense programs

United Kingdom

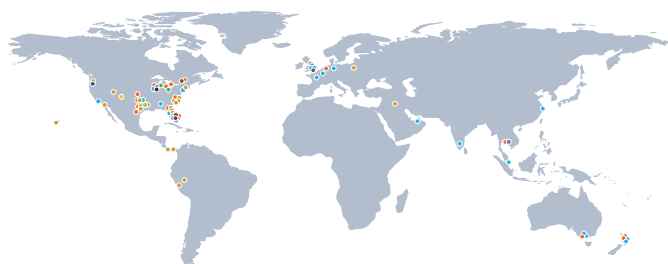
Parts and Component MRO sales office in London's Heathrow Airport; Parts team in Gatwick; Airinmar® component management services; Government Programs in Waddington; OEM Supply – UK facility

Europe

Component MRO in Amsterdam; warehouse network includes Brussels and Hanover serving EMEA; sales office in Paris.



70+ AAR sites around the world



AAR locations

- Corporate
- Parts
- Repair
- Government Programs
- Mobility Systems

Software

- TraxSM
- AerostratSM
- Airinmar[®]
- AirvoyantSM

AAR joint ventures

- ASASSM (Sumitomo Corporation)
- xCelleSM Americas (Air France Industries KLM Engineering & Maintenance)
- xCelleSM Asia (Air France Industries KLM Engineering & Maintenance)
- KALS (Kira AAR Logistics Services)

Middle East

Warehouse and sales office in Dubai serving EMEA; Government Programs supporting WASS and other defense contracts

Australasia

Warehouse in Auckland; sales office in Melbourne

Asia

Sales office in China; regional sales office in Japan; regional sales office, warehouse, and Engineering Services for interior modifications in Singapore; OEM Supply – EMT India, Component MRO in Thailand

Central and South America

Sales office supporting customers in Latin America; Government Programs supporting WASS and other defense contracts



AAR capabilities

Military aircraft supported by AAR

OEM

Services

Boeing

Boeing C-40 Clipper USN (737)



Depot Maintenance, Component MRO, Program Management, Supply Chain Services, Calibration Services, Engineering Services, Flight Line Maintenance on the Aircraft, Aircraft Ground Support Equipment

Boeing P-8A Poseidon USN (737)



Depot Maintenance, Component MRO, Program Management, Limited Supply Chain Support

Boeing CH-47C / D / F Chinook, MH-47G Chinook



Component MRO, Auxiliary Power Unit, Hydraulic and Fuel Components, Seat Vibration Control, Spares Distribution

Boeing VC-25 (747)



Component MRO

Boeing KC-46



Component MRO, Supply Chain Services, Engineering Services, Ground Support Equipment, Support for Smoke Barriers

Boeing KC-135 Stratotanker



Component MRO

Boeing E-4B



Component MRO

Boeing C-17 Globemaster



Airframe MRO, Nacelles

Boeing RC-135



Maintenance and repair of wheels and tires, maintenance and preparation of stored F-108 / CFM56 engine(s)



AAR capabilities

Military aircraft supported by AAR

OEM

Services

Lockheed Martin

Lockheed Martin F-16 Block 15-Block 60



Component MRO, Program Management, Supply Chain, Depot Level Maintenance, JFS Repair and Spares, CSD, ADG, Engine Gearbox, Generators, AIV, Spare Distribution, Engine Control Systems

Lockheed C-130 Hercules (many variants and end users worldwide)



Component MRO, Nose Steering Unit, APU Starter

Lockheed Martin P-3 USN



Component MRO

Eurocopter

Eurocopter HH-65C Dolphin (USCG)



Component MRO, Hoist Control Actuator

McDonnell Douglas

McDonnell Douglas DC-10



Component MRO

McDonnell Douglas KC-10



Component MRO

McDonnell Douglas MD-11



Component MRO



AAR capabilities

Military aircraft supported by AAR

OEM

Services

McDonnell Douglas T45 /
T-45C



Component MRO, Hydraulics and
Pneumatics Components

Grumman

S2-T (CAL Fire) and S-2 Firecat



Component MRO, Hydraulics
Components

Sikorsky

Sikorsky UH-60 (many variants
and end users worldwide)



WASS Service Support (incl. operations
and logistics full service support), Depot
Maintenance, Component MRO, Program
Management, Supply Chain Services,
Calibration Services, Engineering Services,
Flight Line Maintenance on the Aircraft,
Aircraft Ground Support Equipment, APU
Repair and Spares, Spares Distribution

Commercial aircraft supported by AAR

OEM

Airframe type

Airbus

A300, A310, A318, A319, A319-9A7, A320, A320-7A344,
A320-81979, A321, A330, A340, A380

ATR

42-300/501, 72-300/500

BAE

BAE 145/146

Boeing

707, 717, 727, 737 [-Classic, -NG, -MAX], 747, 757, 767,
767-7A344, 777, 787

Bombardier

Bombardier/de Havilland Canada Dash 8 (DHC-8), CRJ100, CRJ200,
CRJ700, CRJ900

Canadianair

CL-215

Dornier

328

Embraer

120, 145, 170/175, 190/195, ERJ 135/140/145, Embraer Lineage 1000

Fokker

50, 70, 100

McDonnell Douglas

DC9-9A73, MD-80, MD-80-7A344, MD-83, MD-87,
MD-88, MD-90

Business overview



Parts

- Distribution of new parts to commercial and government / defense operators
 - Used Serviceable Material (USM)
 - Aircraft sales and leasing
-



Repair

- Airframe MRO
 - Component MRO
 - Engineering Services
 - Development of proprietary Parts Manufacturer Approval (PMA) parts
-



Software

- TraxSM
 - AerostratSM
 - Airinmar[®]
 - AirvoyantSM
-



Government Solutions

- Government Programs
- Mobility Systems



Parts: **DLA partnership**

AAR and DLA Weapons Systems strengthen partnership to accelerate contracting and enhance warfighter support

AAR's SCA charter with the Defense Logistics Agency (DLA) Weapon Systems advances a longstanding partnership between the entities and demonstrates a shared interest in enhancing responsiveness to the warfighter, customer wait time, and administrative lead time. The official partnership provides AAR a dedicated resource within the DLA to expedite contract award and execution processes. This enhances AAR's position to effectively support OEM customers through increased efficiencies, including a streamlined contracting experience, reduction in labor hours, expedited delivery of products, and an opportunity to aggregate process improvement measures.





Parts: Distribution – Defense

AAR serves as an extension of our OEM partners and defense customers

- Key supplier to Defense Logistics Agency (DLA)
- Captains of Industry and SCA charter with DLA
- Long-term strategic relationship with DLA through Captains of Industry contract
- Direct parts supplier to foreign militaries
- Supporting the warfighter



**All major
aircraft
platforms**



**First aftermarket
company awarded
Captains of
Industry contract**



OEM partners



Collins Aerospace



GE Aerospace



NORTHROP GRUMMAN



Pratt & Whitney
An RTX Business



SEAL SCIENCE, INC.

SKF



UNISON
a GE Aerospace company



WOODWARD



Past performance and KPI's

- AAR has a 99+% QA acceptance rate with DLA
- ASAS 50/50 is a joint venture with Sumitomo Corporation allowing direct sales to JMOD and J-Industry as well as providing in-depth market intelligence.
- Built-in surge capacity for critical components and weapon systems
- Cradle-to-grave contract management ensures no flow-downs or compliance requirements are missed across solicitation, bid, award, PO, and delivery.
- Quote turn-around-time (TAT) average of 6 days



95%

on-time delivery
(OTD)



80%

order placed and
delivered from
inventory



99+%

QA acceptance
rate with DLA





Parts: OEM Supply

OEM Supply stocks and distributes factory-new electrical components and assemblies to commercial, business and general aviation, and military / defense operators worldwide.

Selected inventory and core capabilities

- Interconnect products
- Switches, rotary switches
- Relays and contactors
- RF interconnects and components
- Active and passive components
- Antennas
- Through hole and surface mount technology
- Box builds
- System integration and assembly
- Build to print
- Complex and low loss cable assemblies

Differentiators

- Multi-year fixed pricing
- 30+ product lines
- 30M+ components in stock
- Kitting and assembly
- 10+ locations worldwide

OEM partners

Amphenol

CHELTON

CORNING

COMPAERO

conesys
Radio-Electronic Connector

DELTA
Electronics Mfg. Corp.

electrocube

GRAYHILL

HUBER+SUHNER

KILLING

LEACH

OPTIFUSE

OTTO
Expert Excellence

Radiall

SPACECRAFT
COMMUNICATIONS GROUP

SV MICROWAVE
Amphenol

syscom
advanced materials

TRUE BLUE POWER

TE
connectivity

TIMES
MICROWAVE SYSTEMS
AN AMPHENOL COMPANY

Winchester
interconnect

XMA
X-Matrix
AN AMPHENOL COMPANY



Parts: OEM Supply – NewVac

With 40 years of experience, NewVac is a trusted leader in custom and build-to-print designed cable and wire harness assemblies for military and weapons applications.

- Optimized interconnect design
- Power mission-critical military applications
- Underwater, land and airborne applications.
- Precision-engineered solutions

Core capabilities

- Molded or repairable constructions
- Custom designed cable wire harness assemblies
- High flex / flat custom cables
- Power, data, voice, signal, RF
- RF coaxial, Twinax, and Triax
- Multi-leg and hybrid
- Custom design connectors
- Underwater submarine cables
- Oil filled pressure compensated
- Complex electronic harnesses
- Electric box build
- Micro miniature and nano assemblies
- Custom connector inserts
- 360 global shield terminations
- 100% inspection, test, and qualification capabilities
- Soldering per J-STD-001 Class 3
- IPC-620 Class 3
- In-house tooling and fixtures
- Hydrostatic pressure chambers





Parts: **Used Serviceable Material (USM)**

Largest independent USM supplier globally

Throughout our global warehouse network, we stock over 1 million items, including airframe, engine, and business jet parts from 250+ manufacturers.

Key offerings

- Used serviceable engine and airframe parts
- Whole engine and aircraft sales and leasing
- Engine and aircraft management and exchange
- Focus platforms:
 - CFM56-5B / 7B (A320 / B737NG)
 - V2500-A5 (A320)
 - LEAP-1A (A320neo)
 - LEAP-1B (B737 MAX)
 - GTF (A320neo)
 - PW2000 (B757)
 - Rolls-Royce RB211 (B757)
 - PW4000 (B747 / B767)
 - CF6-80 (B747 / B767)
 - CF34 (EJet)

AAR is the first aftermarket company to be awarded a Captains of Industry (COI) contract

373,000+
government parts
shipped / received
(FY2026)

16m+
airframe and engine
parts shipped (FY2026)

1,800+
customers
(FY2026)

110+
countries shipped to
(FY2026)





Parts: **PAARTSSM** Store

- Provides 24/7 visibility into AAR's vast part inventory.
- Registered users have real-time access to shop for commercial and military / defense parts.
- View factory-new parts as well as overhauled, serviceable, and repairable airframe and engine parts.



View and
buy now



Make
an offer



Expedited
end-to-end RFQ



Part
documentation



Same-day
shipping



Order status
and history



24/7
self-service



shop.aarcorp.com

113,965 SKUs, including
25.9% USM (29,480)

132

countries served

1,000+

unique CAGE codes

100,000+

parts available (part numbers)

2,400+

registered users



Repair: Overview



Component MRO

Test, repair, overhaul, and perform scheduled maintenance on 32,000+ rotatable components

- Auxiliary power units (APUs)
- Avionics
- Electro-mechanical
- Fuel
- Gearboxes
- Heat transfer / heat exchangers
- Hydraulics
- Instruments
- Interior components
- Nacelles
- Pneumatics
- Structures



Engineering Services

Team of highly qualified engineers specializing in high quality, cost-effective technical services requiring FAA or foreign regulatory approval:

- Design and manufacturing
- Engineering and certification
- Full-services integration
- Program management
- Interior reconfigurations / cabin modifications
- Structural and systems modifications
- Avionics upgrades
- 400+ FAA and EASA STCs, amendments, and validations
- Foreign regulatory agency support for approvals



Airframe MRO

AAR is proud to be the #1 independent provider of airframe maintenance services in North America across eight (8) MRO (maintenance, repair and overhaul) facilities with ability to support all levels of aircraft maintenance, repair, and overhaul.

Primary fleet types include, but are limited to:

- Airbus: A320 Family
- Boeing: B737 Family
- Embraer: E170 / 175 / 190

Numerous established commercial and government programs supporting dedicated fleets and / or multiple nose-to-tail lines of maintenance.



Repair: Facility network overview



4,000+ team members



● Airframe MRO

● Component MRO

● Engineering Services

● PMA parts



14 sites



Independent MRO
with facilities worldwide



~4,000
team members
(FY2026)



8.3M
labor hours
(FY2026)



50,000+
component work orders processed
(FY2026)

Oklahoma City

- Regional and narrow body MRO
- 385,000 sq. ft.

Miami

- Narrow body MRO
- 338,000 sq. ft.

Rockford

- Narrow body MRO
- 180,000 sq. ft.

Greensboro

- Narrow body MRO
- 484,480 sq. ft.

Lake City

- Narrow body MRO
- 684,707 sq. ft.

Trois-Rivières

- Narrow body MRO
- 150,000 sq. ft.

Windsor

- Narrow body and regional MRO
- 143,000 sq. ft.

Amsterdam

- Commercial and military component repair services
- 80,000 sq. ft.

Wellington

- Commercial, regional, and military component repair services for airframe and engine accessories
- 96,000 sq. ft.

San Antonio

- Maintenance provider of ground support equipment
- 30,000 sq. ft.

Grand Prairie

- Commercial, regional, and military component repair services for engine accessories
- 85,000 sq. ft.

Hot Springs

- Commercial, regional, and military nacelle and flight control repair services
- 300,000+ sq. ft.

Thailand

- Commercial component, wheels and brakes, nacelle, and flight control repair services
- 234,000 sq. ft.



Repair: Component MRO

Range of services performed by skilled team members

- Dispatch reliability – guaranteed service levels
 - Predictability – value-added engineering solutions
 - Cost containment – tailored pricing solutions
 - Test stand design and manufacturing
 - Web-based access for quoting approval, order tracking, and status
 - Authorized repair center for OEMs
-
- | | |
|------------------------------------|-----------------------|
| – Auxiliary power units | – Hydraulics |
| – Avionics | – Instruments |
| – Electro-mechanical | – Interior components |
| – Fuel | – Nacelles |
| – Gearboxes | – Pneumatics |
| – Heat transfers / heat exchangers | – Structures |

Approved capability on over 32,000 different part numbers

EASA / FAA / CAAC / JCAB / UKCAA / TCCA, ISO 9001:2015, AS9100, AS9110, and AS9120 certified



Facility locations

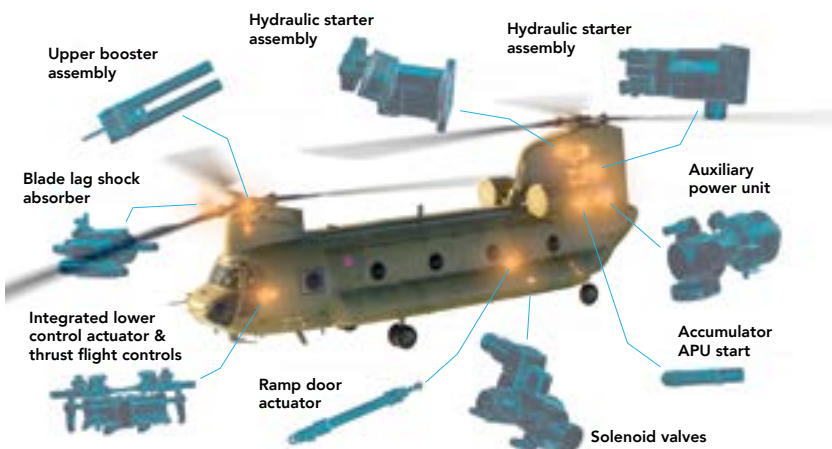
- Amsterdam
- Grand Prairie, TX
- Hot Springs, AR
- San Antonio, TX
- Thailand
- Wellington, KS



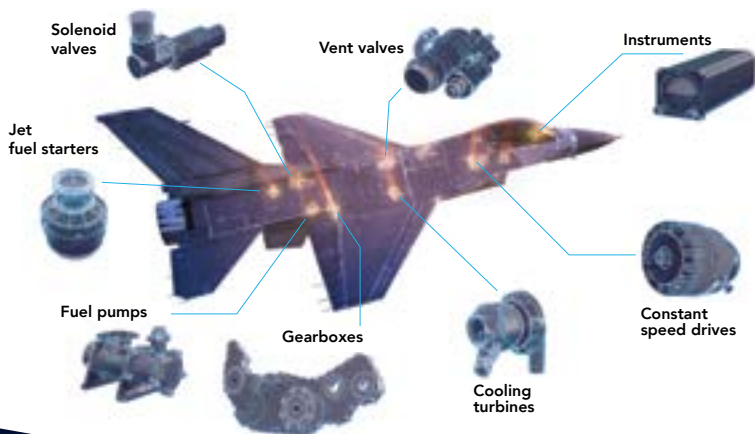
Repair: Component MRO

CH-47 and F-16 component capabilities

CH-47



F-16



Component MRO

Our facilities have capability to repair and overhaul over 3,000 military and commercial components.



Repair: Component MRO

Depot level test stand equipment and training

Since 1955, AAR Component MRO has been a world leader in aviation depot support. Our success is a result of our experience with aviation component repair, depot level training, test stand development, tooling design, and product support engineering. AAR is an independent FAA / EASA repair station with capability to repair / overhaul over 3,000 military and commercial aircraft components. Our military support includes F-16 and CH-47 components.

Depot level component training

Our technicians train your technicians, transferring component repair skills to your depot. Classroom, hands-on training, and additional technical support from our engineers offer a comprehensive solution to training.

AAR recommends the following training methods:

- Phase I (conducted at AAR facility)
- Phase II OJT (conducted at customer depot)
- Phase III CETS (contractor engineering and technical services)

Training is performed at AAR facilities based on the type of component. Component Repair performs the fuel, electrical, pneumatic, hydraulic, ADG, and APU component training.

AAR can also supply to your depot special test equipment (STE), such as the F-16 JFS and / or ADG test stands, which are both U.S. Air Force (USAF) approved.



AAR is your one stop shop
for depot level component repair training
and support equipment.



Repair: Engineering Services

Full-service integration support

- Engineering and certification services
- Project integration
- Program and vendor management
- Manufacturing and kitting
- MRO and modification support

Experienced team specializing in:

- Interior reconfigurations / cabin modifications
- Structural and systems modifications
- Avionics upgrades

Qualified engineers

offering high-quality,
cost-effective
technical services



Certifications

- 400+ FAA and EASA STCs, amendments, and validations
- Foreign regulatory agency support for approvals

Locations

- Greensboro, NC, USA
- Singapore – Asia-Pacific



Repair: Parts Manufacturer Approval (PMA) parts

PMA parts are aircraft parts which are designed to be functionally equivalent alternatives to OEM parts.

- Dedicated engineering team
- Opportunities identified by leveraging part utilization data, engineering expertise, and internal repair capabilities
- Partnering with key customers to offer availability, reliability, and cost-reducing PMA and repair options for components and structures





Repair: Drone Services

Safety

- Fewer people, less motion
- Reduced need for elevation / equipment
- Enhanced defect / issue identification

Novel data source

- Retained imagery – documentation, compliance, trend analysis
- AI / Computer Vision based issue classification, algorithm training



Automation

- Better / more seamless integration with existing software / infrastructure
- No manual piloting required

Efficiency

- Significant reduction in inspection time / labor without impacting coverage or quality

**Improved efficiency
at reduced cost**



TraxSM

- Comprehensive, cloud-based ERP system used by major airlines and MROs to digitize aircraft maintenance
- Solutions support entire spectrum of maintenance activities and create required system of record

Product	Functionality
	• Modular and 100% cloud-based • Regulatory system of record, enabling end-to-end work execution • Replaces Trax M&E
	• Comprehensive suite of mobile apps • Role-based and intuitive • Enables 100% digital / paperless workflows • iOS native and browser-based
 Trax Cloud	• Secure, turnkey solution • Host all applications • 24/7/365 service and monitoring • AWS partner





Software: AerostratSM overview



- Planning platform: long-range aviation maintenance planning software
- Automates complex scheduling, ensures heavy maintenance capacity, maximizes yield, and minimizes aircraft out-of-service
- Fully integrated with Trax operating system



5,500+
commercial
aircraft

2025
acquired by AAR

~66%
of Americas-based
fleet uses Aerostrat

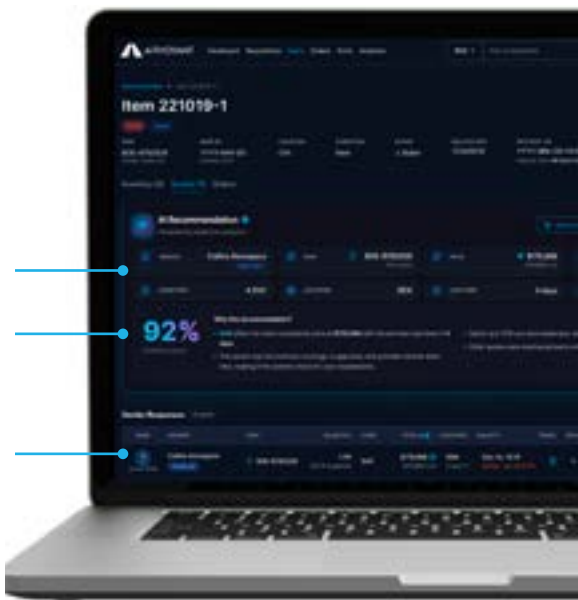


- Airvoyant automates the procurement workflow from requisition to invoice (end-to-end)
- Intelligent sourcing decisions using data science and agentic AI
- Automated ordering controlled by AI confidence thresholds and business rules such as part type, order value, and approvals
- Continuously improves through ordering decisions, user actions, and operational feedback

AI generated
recommendation

Confidence Score

Real-time
response analysis
with ranking and
scoring





Software: Airinmar® overview



Airinmar is the world's only dedicated component repair management company offering value-added proprietary digital solutions and full-scope warranty services to leading airlines.



Operating since 1985; acquired by AAR in 2011



Provides repair and warranty services for 5,000 aircraft



Focuses on reducing repair costs, increasing component availability, and lowering working capital



Based in UK, plus regional support offices



Supported \$3B+ repair spend across 1M+ transactions over last five years



Government Solutions: Overview



**Connecting AAR businesses
to offer optimized solutions
for our customers**



Government Solutions: Overview

Government: Contractor Logistics Support (CLS)

Contracted total platform sustainment managing end-user fleets across all aspects of flight operations

- Provide all levels of maintenance, engineering, and modifications
- Provide tip-to-tail supply chain support
- Operate government owned aircraft
- Provide government flight training in AAR owned aircraft

Government: Performance Based Logistics (PBL)

Provide on demand material to government and military end users – direct to the point of use

- Develop integrated supply chains to achieve fore-casted demand
- Qualify and diversify vendor base to enable material availability
- Develop IP on non-standard repairs

Government: Supply Chain & Third-Party Logistics (3PL)

Establish supply base consistent with end user needs and manage warehouses in strategic locations

- Control, manage, and maintain billions of dollars of U.S. Government material
- Distribute assets to directed locations
- Oversee import / export of goods around the world

200+

OEM partners

\$6B

in government
assets managed

213K

parts shipped annually for the
U.S. Defense Logistics Agency

900+

government
services team members

5

continents serving
government programs

27

government fleets
supported



Digital transformation

	 Parts	 Repair	 Government Solutions
Digital theme	Intelligent commerce	Asset maximization	Connected enterprise
Benefits	Availability, reliability, OTP	Cost efficiencies, TAT	Optimization, performance
Key enabler	Parts hub	Digital MRO	Real-time data



Operational efficiencies



Reduced risk, improved TAT



Software

Digital backbone and modernized IT



Industry marketplace



Mobile technician



Smart programs



Airframe MRO

- MRO in Europe: MRO, avionics, and structural depot-level maintenance and modifications, and Service Life Extension Program (SLEP) modifications for USAFE's F-16 fleet.
- Providing overflow support to CONUS F-16 aircraft as needed
- Contractor Field Teams to perform "speed line" depot-level repairs on any F-16 aircrafts in the field at any location

Component MRO and Test Stand Manufacturer

- U.S. Air Force: F-16 ADG & JFS overhaul and JFS/ADG Test Stands
- Hellenic Air Force: F-16 ADG overhaul and JFS Test Stands
- Turkish Air Force: F-16 ADG overhaul and JFS Test Stands
- South Korean Air Force: F-16 ADG overhaul and JFS Test Stands





Program Depot Maintenance (PDM)

- Age Exploration Plan Depot (AEPD)
- 7-year contract from the U.S. Navy to provide depot maintenance for fleet
- Prime provider to U.S. Navy, supporting fleet of over 100 P-8A aircraft, completing AEPD visits and delivering year-round field support including supporting grounded aircraft around the world
- Foreign governments can use this contract

Parts support to Royal Norwegian Air Force

- Initial and ongoing provisioning of commercial common 737NG parts to Norway's newest fleet
- Provides new and certified overhauled parts
- Manage inspection, maintenance, repair, and overhaul, modification and upgrades of repairable parts

All depot work conducted at AAR's 15 CFR Part 145 certificated repair stations.





C-40A CLS

AAR awarded a second 5-year contract from the U.S. Navy for full Contractor Logistics Support.

Maintenance and logistics for fleet of 19 C-40A aircraft at 7 CONUS and 3 OCONUS locations.

Aircraft maintenance

- O-, I-, and D-level maintenance
- Repair services
- Engine maintenance
- Support equipment
- Off-station aircraft recovery

Logistics support

- Supply chain management
- Consumables management
- Warehousing, distribution, and transportation

C-40A procurement

- AAR awarded contract to provide 2 aircraft to the U.S. Marine Corps. Acquisition, acceptance, and delivery of two 737-700 modified into C-40A aircraft
- Letter checks, paint, and installation of new engines and APUs
- Aircraft certified in accordance with 14 CFR Part 25 standards in 3 aircraft configurations: all-passenger, all-cargo, or combined passenger-cargo



E-6B In-Flight Trainer

US Navy's E-6B Fleet unable to support flight training

Navy reached out to KALS to rapidly supply flight training

- Two B737 aircraft and five engines
- Cadre of Instructor Pilots
- Maintenance and supply workforce
- Supply chain to support operations





Government Programs: Worldwide Aviation Support Services

- **AAR prime contractor** – 10-year Worldwide Aviation Support Services contract with the U.S. Department of State (DOS)
- Operate and maintain DOS fleet of 60 fixed - and rotary-wing aircraft, including: UH-1HII, UH1ST, HH-60L, C208, B1900, and DHC-8
- WASS team is supported by a robust supply chain, including services, parts, and repair suppliers; over 1,500 monthly aircraft parts demands processed
- Regions of operation include:
 - Africa
 - Central America
 - CONUS
 - South America





Government Programs: USAF landing gear PBL

Background

- 15-year Performance-Based Logistics (PBL) Program for the sustainment of KC-135, E-3, and C-130 landing gear systems
- Repair, overhaul, supply chain sustainment, and asset management
- AAR maintains a public-private partnership with USAF
 - 13,217 assets managed, value of \$147M
 - Parts shipped FY25 4,998; FY26 3,835

Key to program's success

- Long-term nature of the contract enables AAR to make immediate and significant investments in piece parts and repair capabilities the USAF would otherwise not pursue





C17 Globemaster III Integrated Sustainment Program (GISP)

Depot Repair of F117-PW-100 Engine Components Boeing
C-17 Propulsion Engineering/M323

- 60 part numbers
- 9 active vendors
- 4,578 Repair Orders Shipped out to vendor base
- \$16M of orders
- Aggressive TAT requirements
- Components
- Nacelles
- Feed data between vendor base and Boeing
- Order Processing
- Vendor management
- Data management
- Production control and inventory staging
- Translate FAR requirements to commercial T&Cs and / or accommodate risks on behalf of vendors for OEM



The appearance of U.S. Department of Defense (DOD) visual information does not simply or constitute DOD endorsement.



Mobility Systems

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Contract vehicles

DLA – DLA's Captains of Industry, contracting efficiency & administrative burden reduction.

CMMARs – Modification, maintenance, inspection, and repair of US Government and FMS aviation platforms or systems, Contract # N61340-19-D-1000

CMMARS provides CLS for aviation platforms operated under Military, Military/Commercial, and/or Federal Aviation Administration (FAA) rules and regulations, to include: fixed-wing (airplanes), rotary-wing (helicopters), tiltrotor, unmanned aircraft vehicles (UAV), lighter than air vehicles (airships), as well as integrally related systems and weapon systems.

KC-46 – Initial Spares / Component Depot Activation / Support Equipment

CFT – Large Business Pool, Contract #: FA810826DB015

ASTRO – Aviation Pool, Contract #: 47QFCA22D0102



KALS – KALS LLC is a Joint Venture formed under the Small Business Administration's Mentor Protégé Program. KALS combines the vast experience and reach-back of AAR (Mentor) with the best-in-class service reputation of KIRA Aviation, a Tlingit Haida Tribal Business Corporation (THTBC) subsidiary - a Tribally-Owned 8(a) Small Business (Protégé)

Benefits

- A Small Business solution approach to solving large, complex problems
- Get all of AAR's capabilities as a small business JV
- Streamlines and enhances acquisition process through collaborative sourcing approach
- An enabler to help meet agency Small Business socioeconomic (8(a) and HubZone) goals



Certifications

AAR certifications

Category	Name	Issue date	Exp. date	Issuing agency	Location	Sub-category
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AAR CORP.

AAR CORP.	FAA Drug and Alcohol Letter	Jun 20, 2014		FAA	Wood Dale, IL	
	NBAA	Jan 01, 1969		NBAA	Wood Dale, IL	

AAR International

Shanghai	ASA-100 and FAA AC 00-56B	Nov 05, 2020	Nov 03, 2026	ASA	Shanghai, China	
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Repair & Engineering (MRO Services)

Engineering Services	EASA Part 21J	Aug 09, 2021		EASA	Singapore	Engineering Services
	FAA PMA Letter PQ4036CE	Nov 27, 2013		FAA	Indianapolis, IN	Engineering Services (Indianapolis, IN)
	ASA-100 and FAA AC 00-56B	June 14, 2013	June 3, 2028	ASA	Indianapolis, IN	Engineering Services (Indianapolis, IN)

Airframe MRO and Component MRO

Airframe MRO	AAR-ASR Capability List	Aug 23, 2021		FAA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	AAR-ASR CRS Certificate	Sep 27, 2016		FAA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	AAR-ASR EASA Supplement	May 31, 2023		EASA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	AAR-ASR Operations Specifications	Jan 07, 2022		FAA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	AAR-ASR EASA Supplement	May 31, 2023		EASA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	AAR-ASR Operations Specifications	Jan 07, 2022		FAA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	Air Agency Certificate issued Jan 1976	Jan 17, 1976		FAA	Oklahoma City, OK	Aircraft Maintenance (Oklahoma City, OK)

Certifications

AAR certifications

Category	Name	Issue date	Exp. date	Issuing agency	Location	Sub-category
	Capability List	Jan 14, 2021		na	Indianapolis, IN	Aircraft Maintenance (Indianapolis, IN)
	Current Capability List Oct 2021	Oct 01, 2021		na	Oklahoma City, OK	Aircraft Maintenance (Oklahoma City, OK)
	Current Operations Specifications	Oct 06, 2021		na	Oklahoma City, OK	Aircraft Maintenance (Oklahoma City, OK)
	Diamond Award 2021	Feb 04, 2022		FAA	Indianapolis, IN	Aircraft Maintenance (Indianapolis, IN)
	Diamond Award 2022	Feb 03, 2022		FAA	Miami, FL	Aircraft Maintenance (Miami, FL)
	EASA Certificate	April 01, 2025		EASA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	EASA Certificate valid till Feb 2023	Dec 15, 2020		EASA	Oklahoma City, OK	Aircraft Maintenance (Oklahoma City, OK)
	EASA Part -145 Approval Certificate	Apr 29, 2022	Jul 31, 2024	EASA	Miami, FL	Aircraft Maintenance (Miami, FL)
	EASA Part -145 Approval	Aug 16, 2022	Sep 10, 2023	Transport Canada	Windsor, Ontario	Aircraft Maintenance (Windsor, Ontario)
	EASA Part -145 Certificate	Nov 16, 2021	Dec 01, 2023	EASA	Trois-Rivières, Québec	Aircraft Maintenance (Trois-Rivières, Québec)
	FAA Air Agency Certificate	Mar 03, 2022		FAA	Miami, FL	Aircraft Maintenance (Miami, FL)
	FAA Diamond Award	Feb 12, 2021		FAA	Oklahoma City, OK	Aircraft Maintenance (Oklahoma City, OK)
	FAA Operations Specifications	Mar 03, 2022		FAA	Miami, FL	Aircraft Maintenance (Miami, FL)
	FAA Repair Station Certificate	Nov 15, 2004		FAA	Indianapolis, IN	Aircraft Maintenance (Indianapolis, IN)

Certifications

AAR certifications

Category	Name	Issue date	Exp. date	Issuing agency	Location	Sub-category
	ISO certificate valid till Nov 2024	Dec 08, 1999		ISO	Oklahoma City, OK	Aircraft Maintenance (Oklahoma City, OK)
	Operations Specifications	Aug 17, 2023		na	Indianapolis, IN	Aircraft Maintenance (Indianapolis, IN)
	ISO certificate	Sept 15, 2015	Sept 13, 2027	ISO	Indianapolis, IN	Aircraft Maintenance (Indianapolis, IN)
	TCCA Supplement	Jan 08, 2020		TCCA	Rockford, IL	Aircraft Maintenance (Rockford, IL)
	Transport Canada	Oct 17, 2017		Transport Canada	Trois-Rivières, Québec	Aircraft Maintenance (Trois-Rivières, Québec)
	UK CAA Supplement	Oct 21, 2022		Transport Canada	Windsor, Ontario	Aircraft Maintenance (Windsor, Ontario)
	Transport Canada	Jan 15, 2018		Transport Canada	Windsor, Ontario	Aircraft Maintenance (Windsor, Ontario)
Component Services	Maintenance Organization Certificate (CAAC)	Dec 31, 2027		CAAC	Amsterdam	Component MRO (Amsterdam)
	AS9110C Certification	Apr 25, 2025	Apr 24, 2028	LRQA	Amsterdam	Component MRO (Amsterdam)
	Authorized Honeywell Service Center - EBAS System on Boeing 737MAX	Feb 01, 2021	Nov 22, 2030	Honeywell	Amsterdam	Component MRO (Amsterdam)
	CAA-UK Maintenance Organisation Approval Certificate	Oct 11, 2021		CAA-UK	Amsterdam	Component MRO (Amsterdam)
	EASA Approval Certificate	May 10, 1994		EASA	Amsterdam	Component MRO (Amsterdam)
	FAA Air Agency Certificate	Mar 25, 1968	Mar 31, 2027	FAA	Amsterdam	Component MRO (Amsterdam)

Certifications

AAR certifications

Category	Name	Issue date	Exp. date	Issuing agency	Location	Sub-category
	FAA OpSpecs QT1Y438K	Aug 24, 2024		FAA	Amsterdam	Component MRO (Amsterdam)
	ISO 9001 Certification	April 25, 2025	Apr 24, 2028	LRQA	Amsterdam	Component MRO (Amsterdam)
	MAA-NLD Certification	Apr 25, 2022	Apr 11, 2025	MAA-NLD	Amsterdam	Component MRO (Amsterdam)
	Self Survey	Aug 2024		na	Amsterdam	Component MRO (Amsterdam)
	Wulfsberg Electronics	Jun 20, 2014		Wulfsberg		
	NAEW Accreditation Certificate	Dec 12, 2024		NATO	Amsterdam	Component MRO (Amsterdam)
	CAA-UK Maintenance Organisation Approval Certificate		Dec 16, 2026	CAA-UK	Grand Prairie, TX	Component MRO (Grand Prairie)
	ISO 9001 Certification	Apr 22, 2023	Apr 21, 2026	PRI Registrar	Grand Prairie, TX	Component MRO (Grand Prairie)
	CAAC certificate		Dec 31, 2027	CAAC	Grand Prairie, TX	Component MRO (Grand Prairie)
	EASA Approval Certificate	Jul 16, 2024	Jul 31, 2026	EASA	Grand Prairie, TX	Component MRO (Grand Prairie)
	FAA Air Agency Certificate	Aug 7, 2002	Apr 30, 2024	FAA	Grand Prairie, TX	Component MRO (Grand Prairie)
	FAA Air Agency Certificate	Feb 5, 1996	Mar 28, 2024	FAA	Hot Springs, AR	Component MRO (Hot Springs)
	AS9100	May 4, 2004	Aug 23, 2026	DNV	Hot Springs, AR	Component MRO (Hot Springs)
	AS9110	Oct 18, 2012	Aug 23, 2026	DNV	Hot Springs, AR	Component MRO (Hot Springs)
	CCA-UK Certificate	Nov 14, 2024	Nov 13, 2026	CAA-UK	Hot Springs, AR	Component MRO (Hot Springs)

Certifications

AAR certifications

Category	Name	Issue date	Exp. date	Issuing agency	Location	Sub-category
AAR	EASA Certificate	Apr 12, 2024	Oct 31, 2025	EASA	Hot Springs, AR	Component MRO (Hot Springs)
	FAA Operations Specifications	May 30, 2025		FAA	Hot Springs, AR	Component MRO (Hot Springs)
	Gulfstream	July 8, 2024		Gulfstream	Hot Springs, AR	Component MRO (Hot Springs)
	FAA PMA	Apr 19, 2024		FAA	Hot Springs, AR	Component MRO (Hot Springs)
	ISO 9001: 2015 and AS9100D Certification	Feb 21, 2006	Dec 11, 2026	ISOQAR, Inc	Wellington, KS	Component MRO (Wellington)
	ISO 9001: 2015 and AS9110C Certification	Feb 19, 2008	Dec 11, 2026	ISOQAR, Inc	Wellington, KS	Component MRO (Wellington)
	CCA-UK Certificate		Sept 30, 2026	CAA-UK	Wellington, KS	Component MRO (Wellington)
	EASA Approval Certificate	Jan 15, 2025	Jan 30, 2027	EASA	Wellington, KS	Component MRO (Wellington)
	FAA Air Agency Certificate	Apr 22, 1976		FAA	Wellington, KS	Component MRO (Wellington)
	CAAC certificate		Dec 31, 2027	CAAC	Wellington, KS	Component MRO (Wellington)
	FAA Operations Specifications	Jan 8, 2025		FAA	Wellington, KS	Component MRO (Wellington)
	Wellington Drug and Alcohol	Jan 31, 2025		Vault	Wellington, KS	Component MRO (Wellington)
	AS9110C and ISO 9001:2015 Certification	Jan 8, 2008	Jun 25, 2026	DNV Management System Certificate	Thailand	Component MRO (Thailand)
	AS9120B and ISO 9001:2015	Jun 26, 2014	Jun 25, 2026	DNV Management System Certificate	Thailand	Component MRO (Thailand)
	CAAC Certificate	Jan 7, 2008	Jun 30, 2026	CAAC	Thailand	Component MRO (Thailand)

Certifications

AAR certifications

Category	Name	Issue date	Exp. date	Issuing agency	Location	Sub-category
AAR	EASA Part 145 Certificate	Oct 18, 2006		EASA	Thailand	Component MRO (Thailand)
	EASA Part 21J Certificate	Jun 26, 2024		EASA	Thailand	Component MRO (Thailand)
	FAA Air Agency Certificate	Dec 18, 2006	Oct 31, 2025	FAA	Thailand	Component MRO (Thailand)
	ISO 14001	Apr 22, 2010	Apr 18, 2025	UKAS Management System	Thailand	Component MRO (Thailand)
	Japan JCAB Approval Certificate	Jun 12, 2023	Jun 18, 2025	JCAB Certificate	Thailand	Component MRO (Thailand)
	Laos DCAL Approval Certificate	Dec 20, 2024	Dec 29, 2026	Department of Civil Aviation of Lao PDR	Thailand	Component MRO (Thailand)
	Singapore CAAS Approval Certificate	Jul 12, 2024	Jul 31, 2025	Civil Aviation Authority of Singapore	Thailand	Component MRO (Thailand)
	Thailand CAAT Approval Certificate	May 30, 2022	May 29, 2025	The Civil Aviation Authority of Thailand	Thailand	Component MRO (Thailand)
	UK CAA Approval Certificate	Mar 31, 2022	Jul 15, 2024	UK CAA Approval Certificate	Thailand	Component MRO (Thailand)
	Vietnam CAAV Approval Certificate	Nov 7, 2012	Nov 30, 2025	Civil Aviation Authority of Vietnam	Thailand	Component MRO (Thailand)

Parts and Supply Chain

Aircraft and Engine Parts Supply	Aviation Suppliers Association ASA-100 certification	Oct 18, 2023	Nov 3, 2026	ASA	Wood Dale, IL
	FAA AC 00-56B	Oct 26, 2024	Oct 25, 2027	FAA	Wood Dale, IL
	ISO 9001:2015 / AS9120B - Allen Asset Management	Oct 26, 2024	Oct 25, 2027	Perry Johnson Registrars, Inc.	Wood Dale, IL
	ISO 9001:2015 / AS9120B for AAR Aircraft Turbine Center	Oct 26, 2024	Oct 25, 2027	Perry Johnson Registrars, Inc.	Wood Dale, IL

Certifications

AAR certifications

Category	Name	Issue date	Exp. date	Issuing agency	Location	Sub-category
	Supply Chain Self Survey	Oct 24, 2024			Wood Dale, IL	
Distribution	FAA AC 00-56B	Oct 26, 2024	Oct 25, 2027	FAA	Wood Dale, IL	
	ISO 9001:2015 / AS9120B	Oct 26, 2024	Oct 25, 2027	Perry Johnson Registrars, Inc.	Wood Dale, IL	
	Supply Chain Self Survey	Oct 24, 2024			Wood Dale, IL	
Government Services	FAA AC 00-56B	Jul 09, 2025	Jul 8, 2028	Perry Johnson Registrars, Inc.	Wood Dale, IL	
	ISO 9001:2015 and AS9100D	Jul 09, 2025	Jul 8, 2028	Perry Johnson Registrars, Inc.	Wood Dale, IL	
	ISO 9001:2015 and AS9110C	Jul 09, 2025	Jul 8, 2028	Perry Johnson Registrars, Inc.	Wood Dale, IL	
	ISO 9001:2015 and AS9120B	Jul 09, 2025	Jul 8, 2028	Perry Johnson Registrars, Inc.	Wood Dale, IL	

Contacts

John B. Cooper

SVP, Global Government and Defense;
Lt. General. U.S. Air Force (r)
john.cooper@aarcorp.com
+1-630-227-2000

Walter White

VP, Government Relations, Public Affairs
walter.white@aarcorp.com
+1-202-329-2822

Warren Crouch

Senior Director, Business Development
warren.crouch@aarcorp.com
+1-240-538-1489

Steven DiGesualdo

Senior Director, Business Development
steven.digesualdo@aarcorp.com
+1-630-998-1725

Michael Lawrence

Senior Director, Business Development
michael.lawrence@aarcorp.com
+1-630-417-3761



Notes



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